Fund Summary

Fund Name : Health Benefits
Business Area : Human Resources

Fund No./Bus. Area No.: 9000 / 8000

	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
Beginning Fund Balance	30,089,107 343,826,202	30,089,107 337,924,981	32,584,354 337,511,858
Current Revenues Total Available Resources	373,915,309	368,014,088	370,096,212
Maintenance and Operations	343,799,513	335,429,734	346,609,041
Total Expenditures	343,799,513	335,429,734	346,609,041
Planned Ending Fund Balance	30,115,796	32,584,354	23,487,171
Total Budget	373,915,309	368,014,088	370,096,212

Subsequent to a highly competitive proposal process, effective May 1, 2014, the City awarded CIGNA a three year contract with two one-year renewal options for administrative services only (ASO). The health benefits model is composed of four plans, all of which have heavy emphasis on a wellness component, and includes; 1) a limited network HMO-type plan, 2) an open access PPO-type plan with no out-of-network coverage, 3) a Consumer Driven high deductible Health Plan (CDHP), partnered with a Health Reimbursement Account, and 4) a special plan for retirees not eligible for Medicare, mostly those under age 65, who live outside the limited network service area but who live in Texas. The plan combines the copayment benefits of the limited plan and the network and contributions of the open access plan.

The City continues to provide five Medicare plans with five different vendors, and has made these plans mandatory for all retirees over age 65 who are eligible for Medicare. The medical plans are supported by contributions from the City and subscribers. The Fund also includes two dental plans, funded entirely by participants, a dental health maintenance organization (DHMO) and dental indemnity plan. The Vision plan is funded exclusively by participants. Basic Life Insurance is paid by the City and Voluntary Life Insurance is paid by the subscribers. A Healthcare Flexible Spending Account (HFSA), in addition to the Dependent Care Account, is also in the Health Benefits Fund. Employees and the City benefit from the pre-tax advantages.

Simultaneously with the implementation of the new health benefits vendor, the City changed its funding method from fully-insured to self-insured. Effective May 1, 2013, the City no longer purchases individual and aggregate stop-loss coverage. With the change the City assumes the financial risk of catastrophic and overall claim liability. Enrollment distribution in the medical plans is predicted to be 75% in the limited network plan, 18% in the open access plan, and 7% in the CDHP.

Dental Insurance

Effective May 1, 2011, the City awarded a three year contract with two one-year renewal options to United Healthcare Insurance Company to provide dental benefits for employees and retirees. Participants pay the full cost for the coverage. The City retained the current plan model: a managed care (DHMO) plan and an indemnity plan with an underlying network of dentists providing discounted fees. There is no cost to the City for the dental program. Plan participants pay the full premium. FY2016 DHMO rates will increase by 3% and Indemnity rates will increase by 5% from FY2015.

Life Insurance

Effective October 1, 2013, the City awarded a three year contract with two one-year renewal options to Dearborn National Life Insurance Company. Dearborn offered the most competitive proposal to improve benefits and reduced the basic life insurance premium rate by 2%. Under such contract, the Basic Coverage is one times base annual salary of the employee and the rates are guaranteed for three years and extendable for two optional years. Premiums for Basic Coverage are paid for by the City, with employees funding Voluntary Coverage.

Vision Insurance

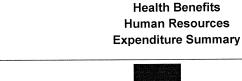
Effective May 1, 2013, the City awarded Superior Vision (formerly Block Vision) a three-year contract with two one-year options to provide vision services. The plan year is May through April. The vision plan is provided to city employees, certain retirees and their dependents, and is funded exclusively by participants. Limited vision coverage was previously available through CIGNA.

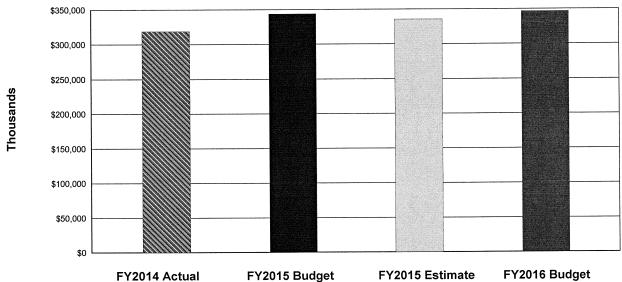
Business Area Budget Summary

Fund Name Business Are Fund No. /Bu	: Health Benefits ea : Human Resources s. Area No. : 9000 / 8000	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
	Personnel Services	4,130,454	4,893,029	4,640,183	5,043,780
	Supplies	80,266	129,348	125,848	129,348
	Other Services and Charges	314,753,764	338,752,602	330,639,169	341,421,062
	Non-Capital Equipment	26,678	24,534	24,534	14,851
Expenditures	Total M & O Expenditures Debt Service & Other Uses	318,991,162 0	343,799,513 0	335,429,734 0	346,609,041 0
	Total Expenditure	318,991,162	343,799,513	335,429,734	346,609,041
Revenues		339,764,595	343,826,202	337,924,981	337,511,858
	Full-Time Equivalents - Civilian	45.4	52.6	52.6	52.1
0. 55	Full-Time Equivalents - Classified	0.0	0.0	0.0	0.0
Staffing	Full-Time Equivalents - Cadets	0.0	0.0	0.0	0.0
	Total	45.4	52.6	52.6	52.1
	Full-Time Equivalents - Overtime	1.0	0.1	0.1	0.0

Significant Budget Changes and Highlights

- o The FY2016 Budget provides funding for health benefits and pension contribution.
- Increased expenditures in FY2016 are mainly driven by managing health care costs and wellness initiatives.
- o The FY2016 Budget includes funding for additional staff to enhance self-insured accounting requirements, reporting and internal controls.





FISCAL YEAR 2016 BUDGET-

Business Area Performance Measures

Fund Name

Health Benefits

Business Area

Human Resources

Fund No. /Bus. Area No. :

9000 / 8000

Performance Measure	Priority	FY2014 Actual	FY2015 Budget	FY2015 Estimate	FY2016 Budget
Facilitate Biometric Screenings	Q,F	N/A	N/A	N/A	5,000
Health Assessment Participation	Q,F	N/A	N/A	N/A	85%
Respond to Member Inquiries within 1 Work Day	J	N/A	95%	95%	95%
Wellness Milestone Completion	Q,F	N/A	N/A	N/A	85%
Expenditures Budget vs Actual Utilization	F	89%	98%	98%	98%
Revenues Budget vs Actual Utilization	F	95%	100%	98%	100%

Mayor's Five Priorities:

Jobs and Sustainable Development (J)

Fiscal Responsibility (F)

Public Safety (P) Quality of Life (Q) Infrastructure (I)

Division Summary

Fund Name : Health Benefits
Business Area : Human Resources

Business Area : Human Resources Fund No. /Bus Area No. : 9000 / 8000						
Division	FY20	14 Actual	FY2015	Estimate	FY201	6 Budget
Description	FTEs	Costs \$	FTEs	Costs \$	FTEs	Costs \$
HR - Benefits Administration 800012						
Administer and analyze City sponsored benefits by utilizing a customer focused approach for employees, retirees, and their dependents. Creates a healthy culture throughout the City of Houston that positively affects employee productivity and morale, thereby leading to the City being an "employer of choice".	29.5	4,037,691	33.6	4,313,755	32.6	6,427,332
HR - Employee Assistance Program 800013						
Offer confidential assessment, referral and short-term counseling to employees with personal concerns that may adversely affect work performance. Serve as a leader in compliance with the Drug Free Workplace Act. Provide consultation and education to supervisors/managers. Serve as a key resource in the prevention and management of workplace violence.	3.1	533,757	3.0	618,373	2.8	601,757
HR - Communications 800014						
Communicate to employees their roles in the organization and the importance of providing excellent customer service. Improve employee morale, foster teamwork, recognize employee achievements, inform and educate employees about their benefit choices and foster an environment of wellness.		729,156	8.0	797,687	7.4	778,143
HR - Benefits Financial/Reporting 800015	;					
Assist in the design, maintenance and interpretation of management reports on operational and financial matters. Prepare the budget and monitor the various benefit plans' financial impact.		313,690,558	8.0	329,699,919	9.3	338,801,809
Total	45.4	318,991,162	- F2 6	335,429,734	52.1	346,609,041
Total	45.4	310,931,102	32.0			
L						

Business Area Roster Summary

Fund Name : Health Benefits
Business Area : Human Resources

Job Description	Pay Grade	FY2015 Current Budget FTE	FY2016 Budget FTE	Change
ADMINISTRATION MANAGER	26	2.0	2.0	0.0
ADMINISTRATIVE ASSISTANT	17	5.0	4.0	(1.0)
ADMINISTRATIVE COORDINATOR	24	3.8	4.0	0.2
ADMINISTRATIVE SPECIALIST	20	2.0	3.0	1.0
ADMINISTRATIVE SUPERVISOR	22	2.0	2.0	0.0
ASSIST. DIRECTOR-HR (EXEC)	32	1.0	1.0	0.0
COMMUNICATIONS SPECIALIST	15	1.0	1.0	0.0
COMMUNICATIONS SPECIALIST SUPERVISOR	23	1.0	1.0	0.0
CUSTOMER SERVICE CLERK	10	2.0	2.0	0.0
CUSTOMER SERVICE REP. I	13	1.0	1.0	0.0
CUSTOMER SERVICE REP. II	15	2.0	2.0	0.0
DEPUTY ASSISTANT DIRECTOR (EXEC)	30	0.0	1.0	1.0
DEPUTY DIRECTOR (EXEC)	34	1.0	1.0	0.0
DIVISION MANAGER	29	2.0	1.0	(1.0)
EXECUTIVE OFFICE ASSISTANT	15	1.0	1.0	0.0
FINANCIAL ANALYST III	21	1.0	1.0	0.0
FINANCIAL ANALYST IV	25	1.8	3.0	1.2
GRAPHIC DESIGNER	17	1.0	1.0	0.0
HUMAN RESOURCES ASSISTANT	13	4.0	3.0	(1.0)
HUMAN RESOURCES SPECIALIST	17	1.0	2.0	1.0
HUMAN RESOURCES SUPERVISOR	24	2.0	2.0	0.0
MANAGEMENT INTERN	11	0.8	0.0	(8.0)
SENIOR COMMUNICATIONS SPECIALIST	20	4.0	4.0	0.0
SENIOR CONTRACT COMPLIANCE OFFICER	18	0.0	1.0	1.0
SENIOR COUNSELOR	22	2.0	2.0	0.0
SENIOR PUBLIC HEALTH EDUCATOR	18	1.0	3.0	2.0
SENIOR STAFF ANALYST	28	3.0	2.0	(1.0)
SENIOR TRAINER	21	2.0	0.0	(2.0)
STAFF ANALYST	26	2.0	3.0	1.0
SYSTEMS ACCOUNTANT III	27	2.0	2.0	0.0
Total FTEs		54.4	56.0	1.6
Less Adjustment for Civilian Vacancy Factor		1.8_	3.9	2.1
Full-Time Equivalents		52.6	52.1	(0.5)

Business Area Revenue Summary

Fund Name : Health Benefits
Business Area : Human Resources

Commit Item	Description	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
8000120001 432010 452030	Strategic Benefits Operations Interest on Pooled Investments Miscellaneous Revenue	405,000 0	405,000 389,559	425,000 0
8000120004 429110 452030	Wellness Active Employee Health Surcharge Miscellaneous Revenue	0 0	0 5,000	1,672,800 0
8000150001 426330	Benefits Financial/ Reporting Miscellaneous Copies Fees	0	11	0
8000150003 429030 429080	Texan Plus (SelectCare of Texas) Retirees - City Insurance Contribution Retirees Insurance Contribution	1,408,190 425,590	1,325,687 347,633	1,112,119 334,152
8000150004 429030 429080	Texas HealthSprings Retirees - City Insurance Contribution Retirees Insurance Contribution	893,905 236,128	841,754 267,975	1,190,140 349,272
8000150005 429080	Retiree Plan A Retirees Insurance Contribution	1,936	1,936	1,632
8000150009 429040 429080	Dental DHMO Active Employees-Insurance Contribution Retirees Insurance Contribution	2,621,477 575,641	2,476,388 561,926	2,596,011 585,241
8000150010 429040 429080	Dental Indemnity Active Employees-Insurance Contribution Retirees Insurance Contribution	5,145,111 1,935,823	5,266,603 1,945,934	5,578,229 2,073,145
8000150011 429050	Dependent Care Reimbursement Active Employees Dependent Care	265,000	315,000	325,000
8000150012 429055 434505	Health Flexible Spending Account Active Employees-Health Flex Account Prior Year Expenditure Recovery	2,950,000 0	3,275,000 22,405	3,500,000 C
8000150013 429020	Employee Basic Life Active Employees-City Insurance Contrib.	722,236	674,743	720,969
8000150014 429040	Active Employee Voluntary Life Active Employees-Insurance Contribution	5,023,736	4,940,839	5,230,478
8000150015 429080	Retiree Voluntary Life \$5,000 Retirees Insurance Contribution	61,950	77,149	82,51
8000150017 429030 429080	Kelsey HMO Retirees - City Insurance Contribution Retirees Insurance Contribution	4,263,194 1,264,423	4,977,364 1,489,192	5,908,870 1,793,520
8000150019 429030 429080	Kelsey POS (Point-of-Service) Retirees - City Insurance Contribution Retirees Insurance Contribution	945,684 293,954	549,868 141,149	(
8000150020 429030 429080	UHC Medicare Retirees - City Insurance Contribution Retirees Insurance Contribution	6,090,471 1,930,204	6,519,058 1,884,865	6,798,37 2,167,78
8000150021 429030 429080	AETNA ESA PPO Retirees - City Insurance Contribution Retirees Insurance Contribution	5,833,527 1,864,619	5,787,819 1,700,255	5,451,05 1,754,59
8000150022 424110 429020	CIGNA Kelseycare - EPO Limited Other Interfund Services Active Employees-City Insurance Contrib.	0 158,548,482	(9,057,735) 160,620,110	150,952,64

FISCAL YEAR 2016 BUDGET -

Business Area Revenue Summary

Fund Name : Health Benefits
Business Area : Human Resources

Commit Item	Description	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
429030	Retirees - City Insurance Contribution	15,148,152	15,104,058	12,832,034
429040	Active Employees-Insurance Contribution	31,068,803	31,118,728	32,416,558
429060	Active Employees-LWOP Contribution	0	49,575	0
429070	Cobra Contributions	0	105,746	0
429080	Retirees Insurance Contribution	17,504,667	16,211,685	17,669,778
429110	Active Employee Health Surcharge	0	630,778	0
8000150023	CIGNA Open Access Plan - EPO Full			
429020	Active Employees-City Insurance Contrib.	34,106,630	34,018,942	31,498,414
429030	Retirees - City Insurance Contribution	2,229,490	1,906,453	1,488,473
429040	Active Employees-Insurance Contribution	10,319,664	10,104,289	10,528,679
429060	Active Employees-LWOP Contribution	0	15,266	0
429070	Cobra Contributions	0	18,062	0
429080	Retirees Insurance Contribution	5,223,191	4,054,252	4,475,096
429110	Active Employee Health Surcharge	0	233,088	0
8000150024	CIGNA Consumer Driven Health Plan			
429020	Active Employees-City Insurance Contrib.	14,045,992	15,854,449	15,019,920
429030	Retirees - City Insurance Contribution	2,632,980	2,773,425	2,443,314
429040	Active Employees-Insurance Contribution	1,559,335	1,735,083	1,820,253
429060	Active Employees-LWOP Contribution	0	4,502	0
429070	Cobra Contributions	0	3,305	0
429080	Retirees Insurance Contribution	2,514,142	2,429,916	2,717,805
429110	Active Employee Health Surcharge	0	70,950	0
8000150025	CIGNA - Out of Area			
429030	Retirees - City Insurance Contribution	338,087	388,602	287,251
429080	Retirees Insurance Contribution	1,065,756	947,552	1,042,855
8000150035	HR - Vision			
429040	Active Employees-Insurance Contribution	2,169,250	2,132,767	2,389,161
429080	Retirees Insurance Contribution	193,782	261,021	278,713
Total Huma	an Resources	343,826,202	337,924,981	337,511,858

Business Area Expenditure Summary

Fund Name

Health Benefits

Business Area

Human Resources

Fund No./Bus. Area No. :

9000 / 8000

Commit Item	Description	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
500010	Salary Base Pay - Civilian	2,770,029	3,289,380	3,070,609	3,310,431
500030	Salary Part Time - Civilian	16,121	0	37,374	42,224
500060	Overtime - Civilian	49,229	0	15,149	0
500110	Bilingual Pay - Civilian	3,633	3,615	4,590	4,524
501050	Employee Awards	4,160	0	0	0
501070	Pension - Civilian	633,845	834,188	780,147	905,733
501120	Termination Pay - Civilian	18,678	0	12,648	0
502010	FICA - Civilian	202,945	250,451	226,458	253,311
503010	Health Ins-Act Civilian	376,918	465,993	441,088	483,188
503015	Basic Life Insurance - Active Civilian	1,577	1,909	1,762	1,930
503050	Health/Life Insurance - Retiree Civilian	23,518	27,259	24,635	21,076
503060	Long Term Disability-Civilian	3,831	4,562	4,159	4,345
503090	Workers Compensation-Civilian-Admin	9,774	14,062	13,388	15,392
503100	Workers Compensation-Civilian-Claim	1,909	0	296	296
504030	Unemployment Claims - Administration	14,287	1,610	7,880	1,330
Total	Personnel Services	4,130,454	4,893,029	4,640,183	5,043,780
511020	Construction Materials	2,296	0	0	0
511045	Computer Supplies	1,537	9,800	8,800	9,800
511050	Paper & Printing Supplies	14,627	22,900	22,400	22,900
511055	Publications & Printed Materials	896	19,748	19,748	19,748
511060	Postage	7,327	28,300	28,300	28,300
511070	Miscellaneous Office Supplies	33,934	34,000	33,000	34,000
511125	Food Supplies	5,491	0	0	0
511150	Miscellaneous Parts & Supplies	14,158	14,600	13,600	14,600
Total	Supplies	80,266	129,348	125,848	129,348
520100	Temporary Personnel Services	89,040	99,100	226,573	87,000
520108	Information Resource Services	0	3,000	3,000	3,000
520109	Medical Dental & Laboratory Services	285	150	150	150
520110	Management Consulting Services	762,007	602,578	602,578	713,500
520114	Miscellaneous Support Services	62,681	133,000	133,000	133,000
520115	Real Estate Lease/Office Rental	158,460	168,210	168,210	168,210
520119	Computer Eq/SW Mnt	36,201	313,100	63,600	321,399
520121	IT Application Svcs	59,500	52,339	56,531	55,991
520122	Office Equipment Services	0	1,500	1,500	1,500
520126	Construction Site Work Services	36,203	0	0	0
520510	Mail/Delivery Services	0	1,500	1,500	1,500
520515	Print Shop Services	125,474	113,300	122,300	113,774
520520	Printing & Reproduction Services	13,504		3,900	3,900
520605	Advertising Services	2,242		5,000	5,000
520705	Insurance Fees	652,866		675,211	721,437
520765	Membership & Professional Fees	11,598		13,486	23,639
520771	Cigna - Active Ins Administration Fees	7,664,759		7,420,483	7,555,466
520772	Cigna - Reti <65 Ins Administration Fees	1,545,106		1,435,726	1,474,739
520773	Cigna - Reti >65 No Med Ins Admin Fees	17,889		14,431	18,223
520774	Cigna - Reti >65 with Med Ins Admin Fees	16,681		13,240	19,597
520805	Education & Training	34,730		43,946	55,482
520905	Travel - Training Related	13,615	25,350	25,350	55,260

Business Area Expenditure Summary

Fund Name : Health Benefits
Business Area : Human Resources

Commit Item	Description	FY2014 Actual	FY2015 Current Budget	FY2015 Estimate	FY2016 Budget
520910	Travel - Non-Training Related	11,250	8,500	8,500	8,500
521605	Data Services	7,025	4,233	4,233	15,853
521610	Voice Services	34,284	58,043	58,043	51,275
521620	Voice Equipment	6,257	1,132	1,132	340
521625	Voice Labor	2,415	1,435	1,435	2,211
521630	GIS Revolving Fund Services	2,011	2,768	2,748	2,933
521635	Voice Services -Wireless	9,262	7,871	7,871	9,134
521715	Office Equipment Rental	12,704	11,936	11,936	11,936
521730	Parking Space Rental	16,115	16,572	16,572	17,372
521735	Hobby Parking Space Rental	19,350	9,700	9,700	16,000
521905	Legal Services	226	5,000	5,000	5,000
522205	Metro Commuter Passes	17,954	19,000	19,000	19,000
522430	Misc Othr Svcs & Chrg	258,998	266,995	266,495	266,995
522445	Wellness Initiative	285,458	420,000	420,000	1,920,000
522505	Employee Premiums	10,003,889	10,407,986	10,663,606	11,444,639
522510	Retiree Premiums	20,958,782	24,314,674	23,596,204	25,769,359
522535	Cigna - Retiree>65 with Medi Hlth Care Acct	398	8,359	1,729	7,217
522536	Cigna - Retiree<65 Health Care Acct	139,572	405,775	419,626	388,757
522537	Cigna - Active Health Care Account	442,951	1,249,918	1,124,489	1,307,842
522538	Cigna - Retiree>65 No Medi Hlth Care Acct	4,930	5,520	4,571	5,717
522605	Active Employee Incurred Claims	7,658,666	7,766,588	7,742,991	8,174,240
522610	Retiree Insurred Claims	2,406,149	2,511,464	2,507,860	2,658,386
522615	Retiree "A" Medical Claims	0	1,632	1,632	1,632
522625	Cigna - Active Medical Claims Expense	222,813,034	238,307,766	234,193,468	238,024,177
522630	Cigna - Retiree<65 Medical Claims Expense	37,221,087	40,204,050	37,596,170	38,349,448
522635	Cigna - Retiree>65 No Med Medical Claims E	812,268	1,113,118	680,895	955,876
522640	Cigna - Retiree>65 with Med Medical Claims	302,287	517,761	240,043	450,761
522721	Interfund HR Client Services	0	777	777	1,482
522722	KRONOS Service Chargeback	1,939	2,252	2,228	2,713
522730	Interfund Engineering Services	1,662	0	0	0
522780	Interfund Photo Copy Services	0	500	500	500
Total	Other Services and Charges	314,753,764	338,752,602	330,639,169	341,421,062
551010	Non-Cap Office Furniture & Equipment	4,859	8,000	8,000	8,000
551015	Non-Capital Computer Equipment	4,097	13,849	13,849	4,666
551020	Non-Capital Communication Equipment	0	1,500	1,500	1,000
551040	Non-Capital Other	17,722	1,185	1,185	1,185
Total	Non-Capital Equipment	26,678		24,534	14,851
Grand	Total Expenditures	318,991,162	343,799,513	335,429,734	346,609,041
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